

# Ennismore Global Equity Fund

## Investor Newsletter for the month of July 2024

Issued on 7 August 2024

### Fund Details

Daily dealing UCITS and Irish Central Bank regulated open-ended investment company with Financial Conduct Authority recognition and registered in Ireland, Germany, Italy, Spain and Sweden. The Fund size was GBP 138m as at 31<sup>st</sup> July. Total assets under management by Ennismore Fund Management were GBP 489m. The number of shares issued by our funds is capped in order to limit the level of assets under management in each strategy. We currently have capacity available in the Global Equity Fund. If you would like more information or to invest, please contact Adam Sullivan on +44 (0) 20 7368 4224 or email [subs@ennismorefunds.com](mailto:subs@ennismorefunds.com).

### Performance as at 31 July 2024

	Share Class <sup>1</sup>					
	GBP	GBP A	EUR	CHF	EUR I	USD I
NAV per Share <sup>2</sup>	14.72	14.64	15.16	13.49	11.18	11.57
	% Change					
July 2024	0.7	0.6	1.2	0.3	0.5	0.7
2024 to date	5.7	5.7	8.3	12.9	6.0	5.7
Annualised return <sup>3</sup>	5.1	5.0	5.5	3.9	1.9	2.6
Since launch <sup>3</sup>	47.2	46.4	51.6	34.9	11.8	15.7

Note: All performance figures net of fees. **Past performance is not a guide to future returns.**

Comments below on performance refer to GBP A NAV per share unless otherwise stated, exclude fx and interest contributions to cash and are prior to expenses.

The Fund's NAV increased by 0.6% in July with the long book contributing 4.4% and the short book costing 3.3%.

The largest contributor during the month was Ascential Plc, which saw its share price increase by 67%. The group got a formal cash offer from Informa Plc for 568p per share in the middle of July, with the buyer also having agreed to further dividend distributions should an ongoing subsidiary disposal be completed prior to the merger sanction hearing date. Shareholders have now roughly doubled their money over the last year, despite the company being in an announced strategic review process at the time. This highlights again the inefficiencies that currently exist in the UK market. Philip Morris International Inc added another 42bps after reporting good quarterly results driven by continued growth in its smoke-free products as well as a recovery in the combustibles business.

On detractors, Sto SE & Co KGaA lowered its revenue and profit guidance for the year driven by weaker end-market demand. Ryanair also surprised to the downside with fares expected to be lower in the near term.

It was a difficult month for our short book with a sharp rotation out of megacap tech into smaller, more cyclical companies taking place in the US in particular. In July the Russell 2000 index was up over 10%, whilst the NASDAQ-100 index declined by almost 2%. With our short book biased to smaller US companies, this was a challenging environment. The US small cap rally has largely reversed in August. No individual short position cost us more than 50bps.

### Top Five Contributors and Detractors for July 2024

Contributors	bps	Detractors	bps
Ascential Plc	80	STO SE & Co KGaA	-47
Nelnet Inc	42	US telecommunications company	-47
Philip Morris International Inc	42	US automotive manufacturer	-33
Nippon Television Holdings Inc	32	US subprime lender	-29
US medical devices company	31	US travel services business	-25

<sup>1</sup>Source: Administrator, Net Asset Value, net income reinvested.

<sup>2</sup>Source: Administrator, Net Asset Value.

<sup>3</sup>Since inception of GBP, GBP A, EUR and CHF share classes on 03/10/16, EUR I share class on 03/07/18, USD I share class on 02/01/19.

## Top Five Long Holdings as at 31 July 2024

Company	Country	Sector	% of NAV
Admiral Group Plc	United Kingdom	Financials	4.8
Auto Trader Group Plc	United Kingdom	Information Technology	4.2
Nelnet Inc	United States	Financials	4.1
Nippon Television Holdings Inc	Japan	Communication Services	3.5
Philip Morris International Inc	United States	Consumer Staples	3.2
			19.9

## Exposures as at 31 July 2024

Longs%	Shorts%	Gross Exposure%	Net Exposure%
110.3 (105.2)	46.5 (41.0)	156.7 (146.3)	63.8 (64.2)

Figures in brackets refer to previous month end. All exposures are calculated on a delta adjusted basis. All calculations are subject to the impact of rounding

## Exposures by Country, Market Cap & Sector as % NAV and Positions as at 31 July 2024

Country	Gross%	Net%	Market Cap	Gross%	Net%	Sector	Gross%	Net%
United States	49.5	-10.6	>\$10bn	42.6	26.2	Communication Services	16.4	12.9
United Kingdom	39.4	37.0	\$5bn - \$10bn	30.0	13.3	Consumer Discretionary	25.4	8.0
Japan	10.7	8.7	\$1bn - \$5bn	56.6	14.1	Consumer Staples	12.3	-0.2
Canada	8.5	6.4	<\$1bn	27.5	10.2	Energy	2.3	2.3
Ireland	5.3	5.3				Financials	28.3	21.2
Germany	5.3	3.7				Health Care	7.4	2.2
Belgium	5.1	4.3				Industrials	19.1	3.3
Norway	4.6	3.8				Information Technology	27.5	5.8
Italy	3.3	0.8				Materials	8.9	3.4
Sweden	3.2	-2.7				Real Estate	5.3	0.9
France	2.6	-1.2				Utilities	0.0	0.0
Hong Kong	2.4	0.7				Other	4.0	4.0
Spain	2.0	1.5						
Bermuda	1.8	1.8						
Mexico	1.8	1.8						
Israel	1.6	-0.6						
Switzerland	1.5	-0.2						
Luxembourg	1.5	1.5						
Poland	1.4	-1.4						
Philippines	1.2	1.2						
South Korea	1.1	1.1						
Other	2.5	0.8						

Geographic analysis relates to country of incorporation or listing. This may not represent the underlying economic exposure of the operating business.

## Tam Jai International – Hong Kong fast casual restaurant operator (0.7% NAV)

Tam Jai International (“TJI”) shares are trading at less than a third of its 2021 IPO price with a market capitalisation of HK\$1.35bn. After accounting for the net cash balance of HK\$1.35bn at fiscal year-end March 2024 however, enterprise value drops to zero. During the same financial year, the group generated HK\$2.75bn in revenues and HK\$87m in net operating profit after-tax (“NOPAT”). The company ended the period with 229 outlets, of which 189 are in Hong Kong (“HK”). The HK operations generated turnover of HK\$2.57bn and HK\$101m in NOPAT.

TJI owns and operates two restaurant formats – namely, TamJai Yunnan (“TamJai”) and TamJai SamGor (“SamGor”) – with 94 and 95 locations in HK respectively. Overseas, there are 26 TamJai outlets in mainland China in addition to 11 SamGor outlets in Singapore and 3 in Japan.

The first TamJai restaurant opened in 1996 and the concept has since gained popularity with locals as well as food critics, offering value-for-money comfort food in the form of Yunnan rice noodle soup. Following disagreements about the company’s future direction within the founding family, existing outlets were split with half rebranded as SamGor in 2008 but still run with a similar value-based offering. TamJai restaurants are more conservative with clear savoury noodle soups

as best sellers and families as key clientele, while a bolder culture would best describe SamGor with its spicier soups attracting a younger and more adventurous crowd.

The pair have competed against one another over the years and have grown to become a core part of the HK food culture, with both TamJai and SamGor now being a few of the most recognised brands locally. The group's noodle soups are amongst the most ordered items within HK's food delivery apps. The two formats also have a combined 1.3 million registered app users of their own – against a population of 7.4 million in HK – with app downloads ranked top 5 under the Food & Drinks category in the region over the past couple of years. Such brand value is further demonstrated with fans situated overseas seen trying to replicate their in-store food items at home during covid.

The company's waiting staff are also celebrated today for a distinct "Tam Jai accent". As a significant number of the front-line employees are mainland Chinese immigrants, post HK's handover in 1997, most speak Cantonese with a heavy Mandarin accent, occasionally leading to some confusion in the ordering process (and laughs). What started out as a discriminatory joke eventually turned into a recognition for the hard-working ethos of these workers, and has since spawned various online memes, challenges, board games, rap songs, etc. with the term "Tam Jai accent" now reflected in TV shows and topical conversations. This has also accidentally brought the business its best brand ambassador – the Tam Jai Sister – as most of the waiting staff are women.

At the end of January 2018, both TamJai and SamGor formats were acquired by Toridoll – a leading Japanese operator known for its Marugame Udon shops – from their founding families for an aggregate acquisition price of around HK\$1.9bn. The combined entity was listed in HK in 2021 with a view for the group to develop separately from its parent company – which still owns 74% of TJI – and for the cash raised at the IPO to fund international expansion.

Woes in the HK dining sector started in 2019 when social unrest deterred tourists and led to a significant reduction in business activity, only to deteriorate even further the following year with the pandemic. Recovery in visitor arrivals only started in late 2022, but to this day volumes have yet to reach the levels achieved in the years prior to 2019. Government subsidies and rent protection helped local eateries stay afloat over this period, although these support measures ended in 2022. To make things worse, the weak economic environment coupled with new transport links connecting the region to mainland China has led to a new trend where locals would travel north for the holidays – instead of staying put, and therefore spending money, in HK – as goods and services are generally cheaper over the border. Recently, the Hong Kong Federation of Restaurants and Related Trades estimates 200 to 300 restaurant closures each month, a trend expected to continue in the near term. This compares to a total figure of around 17,000 licensed restaurants at the end of 2023, which implies 15-20% of eateries are now likely to go bankrupt on an annualised basis.

Facing such a difficult backdrop, we were quite impressed to see the business remain consistently profitable and generate after-tax return on capital employed in excess of 50% since the protests began in 2019. Note this is after taking out one-offs such as government subsidies, rent concessions, as well as interest income and listing expenses, which in aggregate would have flattered reported net income. Payback periods have historically been less than 19 months in HK. Leases are also kept short to retain flexibility, averaging 3 years for its restaurant base. Management would be keen to highlight unique recipes for its soup bases as a competitive advantage; whilst a good product offering is incredibly important, we think there's more at work here.

Having grown to a certain size – TJI currently dominates the Asian noodle specialty category in HK – there's some scale economy benefits from having a more centralised and standardised operation in food procurement and preparation, which keeps menu prices competitive. The company is also able to roll-out and try different new food items more efficiently, spend a bit more on marketing and promotions than peers, and invest in IT systems to improve customer loyalty and retention. As the industry has shifted to a much larger proportion of orders done via food delivery apps, scale also helps TJI in its bargaining position with these aggressively run aggregators. It's good to know that the business is agnostic at this stage between dine-in, takeaway, and orders done via these 3<sup>rd</sup> party apps, as menu item prices are slightly increased with the latter to offset the higher costs and fees involved.

While management thinks the domestic market could eventually support 220-250 locations – up from today's level of 189 – we conservatively view this geographical segment as a mature but reliable cash cow able to fund new ventures and international expansion. The group still isn't profitable outside of HK, although losses from foreign operations were limited

to HK\$14m in the latest fiscal year. We were also pleased to see management temper their store expansion target for FY25 to 25-30 new outlets globally – this compares to a quite aggressive opening schedule of 60-80 locations per annum a few years earlier. Such a slower pace of growth allows them to experiment with different store sizes and settings, as well as test a variety of new food and drink items, without tying up too much capital. Average costs involved in opening a new restaurant is around HK\$3m – at the pace of their guided FY25 roll-out, the investments involved should be easily covered by a year’s worth of net profits.

In addition, TJI entered into a Master Franchise Agreement with its controlling shareholder Toridoll last November. This gives it exclusive rights to operate certain Toridoll restaurant formats such as Marugame Seimen in HK, providing a new avenue for growth. Planned openings of 4-6 Marugame outlets are targeted for the current fiscal year, with unit economics expected to be on par with the self-owned TamJai and SamGor formats. In 2022, the group also entered into a Management Service Agreement with Toridoll to provide assistance with its HK operations – which were mainly 9 existing Marugame Seimen shops – on a cost-plus basis, providing TJI management sufficient time to gain familiarity with the format’s operations and lowering the risks involved in this new venture.

The company has also entered into franchising agreements with local partners in Australia and the Philippines for the SamGor brand, enabling further geographic expansion with much lower risk. Details are yet to be finalised and this is likely to be on a small scale initially with the first restaurants expected to be launched by the end of this fiscal year, providing additional franchising royalty income to TJI.

The group has little need for cash and therefore has paid out all of its earnings in the form of dividends to shareholders during the past few years, putting the shares on a dividend yield of almost 9%. This provides us with a decent return while the domestic restaurant sector in HK continues to rationalise further and management works on multiple promising growth avenues, offering shareholders numerous ways to win.

At today’s price, we’re paying next to nothing for the core business and are getting any future upside on growth for free, while our downside is well protected by the existing cash balance – which is also now earning interest income at over 3% per annum – and the strong underlying unit economics of the core HK formats. A key executive from one of the leading dining operators in the region – who is also a competitor of TJI – mentioned Toridoll’s purchase of the group years earlier as one of the better deals in the sector for an M&A buyer. We believe the company should be worth at least HK\$1.9bn, which seems reasonable when compared to the historic, and likely future, profits generated by the entity. Together with the net cash on the balance sheet of HK\$1.35bn, one could easily see an upside more than 100% from today’s levels.

### Monthly percentage return for the GBP A share class of the Global Equity Fund

Year	Jan (%)	Feb (%)	Mar (%)	Apr (%)	May (%)	Jun (%)	Jul (%)	Aug (%)	Sep (%)	Oct (%)	Nov (%)	Dec (%)	Annual
2024	3.3	-3.1	1.9	1.1	2.7	-0.9	0.6						5.7
2023	0.7	0.8	0.1	3.4	-1.7	-0.9	0.8	2.5	4.9	0.9	-0.4	-0.1	11.4
2022	-1.7	-3.2	-3.3	3.4	0.4	-5.2	4.5	0.4	-0.4	0.5	4.1	6.2	5.2
2021	-2.6	1.4	2.7	3.0	0.7	-0.9	2.2	1.2	1.9	-3.9	1.7	2.3	10.0
2020	-4.8	-6.6	-5.4	4.6	-1.0	2.2	-4.5	-10.3	5.3	-0.8	-3.6	2.2	-21.3
2019	2.9	1.0	0.3	1.7	-0.2	0.5	1.0	1.8	1.9	0.0	-4.5	0.8	7.3
2018	-4.4	5.8	-0.9	3.3	2.8	5.9	1.8	4.0	1.0	0.7	0.5	-3.0	18.6
2017	-0.1	-1.4	-1.2	-2.9	1.7	-1.5	1.0	3.2	-2.8	1.3	-1.2	5.5	1.3
2016										1.3	-0.8	5.3	5.8

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A summary of investor rights associated with an investment in the Fund is available online in English at [www.ennismorefunds.com](http://www.ennismorefunds.com) or it may be received upon request via email by contacting [clients@ennismorefunds.com](mailto:clients@ennismorefunds.com).

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